Industry Workshop
Exploring the link between complexity and risk

Thursday 31 January 2019, 2.30pm – 5.30pm
IRM Training Room, 2nd Floor, Sackville House, 143-149 Fenchurch Street, London EC3N 6BN

IRM’s 2014 Extended Enterprise guidance identified the importance of understanding the complex and interdependent networks behind the delivery of many products and services. This workshop aims to take forward the discussion about managing risk under conditions of complexity which challenges traditional risk mitigation techniques and organisational processes (e.g. risk frameworks). We are aiming to share viewpoints from different sectors on ways of tackling complexity and allow participants to explore future collaboration opportunities.

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<td>2.30pm</td>
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| 2.45pm | **Welcome and Introductions**  
Greg Lawton  
Carolyn Williams, IRM Director of Corporate Relations |
| 3.00pm | **Presentation 1 – the transport view**  
Helen Hunter-Jones CMIRM, Head of Group Risk & Business Continuity, Network Rail, Alex Deas GradIRM, Principal Risk & Value Manager, Network Rail |
| 3.20pm | **Presentation 2 – the defence view**  
Jonathan Crone, Director, ProjectWise Consultants |
| 3.40pm | **Presentation 3 – the energy view**  
Dimitris Antoniades, Former Head of Programme Management Office, UK Power Networks, Director of the Danton Programme. [www.danton-progm.co.uk](http://www.danton-progm.co.uk) |
| 4.00pm | **Presentation 4 – the construction view**  
Jay Armstrong, Thames Tideway Project, LogiKal Projects |
| 4.20pm | **Presentation 5 – understanding your connected business exposure**  
Mark Turner CMIRM, Emsity Ltd and Julian Kirkman-Page, Russell Group |
| 4.40pm | **Presentation 6 – tools, techniques and approaches**  
Dr Christos Ellinas, CTO, Nodes & Links |
| 5.00pm | **Roundtable discussion**  
- Feasibility of forming a cross sector Risk and Complexity Special Interest Group  
- Identification of key areas for further study/development of thought leadership and guidance/communication and events  
- Identification of others who may be able to contribute |
| 5.30pm | Close |