



Policy, Planning and Governance

UNIVERSITY OF ABERDEEN

RISK MANAGEMENT



Context

Policy, Planning and Governance

- Established 1495
- Turnover over £200m
- Tangible fixed assets over £300m
- Over 3000 staff
- Around 13000 students (UG and PG)
- 120 countries
- Around 550 UG programmes



Activities

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- Teaching
- Research
- Commercialisation
- Spin off companies
- Knowledge Transfer
- Campus/village
- Culture events - WORD Festival



Strategic Aims

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- To engage students in a distinctive, high quality research-driven experience
- Improve competitiveness as an international research-driven university with research of highest quality
- Attract, develop and retain outstanding staff and students
- Provide a sustainable, safe and quality university environment
- Deliver financial sustainability to achieve academic objectives



Organisational Structure

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3 Colleges

- Life Sciences, Medicine & Dentistry
(4 schools, 4 research institutes)
- Physical Sciences
(3 schools, 5 research centres)
- Arts & Social Sciences
(6 schools, 2 research institutes)



Recent Developments

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- New Library - £62m
- Aberdeen Sports Village – £28m (joint venture)
- Suttie Centre – (Health Teaching Centre) - £21m
- Merger - Rowett Institute Nutrition & Health
- 10 year capital programme – c. £270m
- Curriculum Reform



Aberdeen Sports Village



Library



Rowett Institute of Health & Nutrition



Suttie Centre

Risk Management Process

- Established in 2001/2002 - Higher Education Funding Council for England Guidance for HEIs
- Developed as University activities changed
- 2009 Benchmarking exercise against good practice elsewhere
- HE, public and private sectors, professional Risk Management standards - BS31100, IRM, IIA
- RM processes more mature in private sector



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- Risk Management embedded at a strategic level
- All major institutional projects (capital and strategic)
- Central Strategic Risk Register
- Central Risk Management Committee (interface with Audit Committee)



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- Need Integrated & co-ordinated approach across university
- Embed throughout all operational activities - including academic and research
- Formalise good local practices
- Formal interface of devolved and institutional RM
- Promote culture of risk awareness and management of risk

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- Agreed direction of new University RM Model
- Developing comprehensive simple Institutional RM Framework
- Devolved areas to assess risk against own business plans
- Local risk registers with top risks being incorporated into Strategic Risk Register

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- Short Term Working Group for consideration of implementation during 2009/2010
- Development of supporting documentation and toolkit incl. scoring system fit for diverse purpose
- Training key individuals
- Fully operational by 2010/2011



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- Any Questions?

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